

SPOTLIGHT: THE EVOLUTION OF PRODUCT MARKETING

Over the last 7 years...

we've witnessed (*and—we hope—partially helped shape*) a dramatic evolution of the role of product marketing. It is no longer overlooked but seen as a key strategic player and leader in many of today's companies. And nowhere is that truer than in high-growth organizations.

**Profile of a
Product Marketing
Manager in
High-Growth
Revenue Orgs**

10

**years in
product marketing**

vs. 13.4 general population

3

**years in current
marketing role**

vs. 3.76 general population



58%

**master's degree
or higher**

vs. 52% general population

8

**products
managed**

vs. 11.7 or other product marketers

For Every 1 Product Marketing Professional in the Organization

THERE ARE:



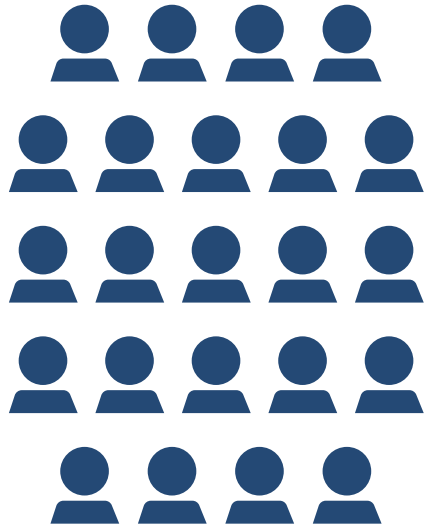
2

product
managers



2

marketing
communications
people



23

sales
people



4

sales
engineers

48%

of product marketers at high-growth companies reside in the marketing department; just 9% have product marketing as a separate group. Average department size is 13.

Key Responsibilities of Product Marketing at High-Growth Companies

Ownership of these activities are 10+ pts higher in high-growth companies than others:

32% of product marketers set and maintain pricing and packaging—this is more than double what we saw just 5 years ago.

Understanding customer's buying process

86%

Buyer personas

86%

Thought leadership

86%

Defining user personas

70%

Where They Are Spending Their Time

Sales enablement vs. marcom support

We've noted a shift in the primary focus of product marketing from marketing communications support to sales enablement. This shift is more notable within high-growth organizations.

This shift has also culminated in a fairly notable shift in compensation. Those primarily focused on product marketing reported total compensation packages **13%** higher than those in product management. This was across all company growth rates.

Activities	Hours per Month	Comparison to Non High-Growth Orgs
Interviewing customers	5.37	17%
Analyzing market segments	9.52	7%
Objective investment analysis of potential market opportunities	8.3	13%
Researching and documenting the buying process	8	12%
Defining plans and budgets for selling products to new customers	4.46	-13%
Defining plans and budgets for ensuring customer loyalty	3.63	-16%
Measuring and tuning product marketing plans to ensure alignment of corporate goals	13.88	68%
Ensuring all departments are prepared for external product launch	9.42	31%
Identifying customer referrals and references	2.38	-5%
Creating sales collateral	21.17	90%
Creating sales tools for your sales channel	11.88	66%
Creating or delivering sales channel training programs	4.46	15%
Producing standard product presentations and demo scripts	8.21	32%

Pragmatic Institute is *the* transformational partner for today's businesses, providing immediate impact through actionable and practical training.

We focus on building expertise and collaboration within and across data, design and product teams. This allows organizations to accelerate innovation, grow revenue, improve customer satisfaction and drive success.

Our courses are taught by industry experts with decades of hands-on experience, and include a complete ecosystem of training, resources and community. This focus on dynamic instruction and continued learning has delivered impactful education to over 200,000 alumni worldwide.

But we don't just do training—we provide proven methodologies, adaptable resources, battle-tested strategies and world-class support. In fact, thousands of companies around the world—from startups to Fortune 500—rely on our models to drive their business and power their strategies.

If you're ready to empower your teams to create truly innovative solutions for your market, visit PragmaticInstitute.com or call 480-515-1411.



pragmaticinstitute.com